19 March 1991

NOTE FOR: Director of Central Intelligence

FROM: Daniel A. Childs, Jr.

SUBJECT: Intelligence Community in the 1990s Study Group

Judi:—

1. As you know, the study group you asked me to chair to examine the Intelligence Community's ability to meet the requirements and challenges it faces in the 1990s and beyond held its initial meetings earlier this week. We agreed on terms of reference for the study and a list of people whom we will interview over the coming weeks. Given Congressional interest in this issue, we believe it would be useful to meet with the Chairmen and Ranking Members of the House and Senate Intelligence Committees to hear, first hand, their concerns about the Community as it exists today and their ideas about how it can be strengthened in the future.

2. I am prepared to initiate these discussions, but need your guidance on whether you feel it is appropriate to meet with them at this time. At the recent farewell gathering for Congressmen Beilenson and Hyde, I had an opportunity to discuss the study in general terms with Chairman McCurdy, who indicated an interest and willingness to meet with the study group.

3. If you decide that a meeting is in order, I suggest that we extend invitations to Representatives McCurdy and Shuster and to Senators Boren and Murkowski. You may want to extend these invitations personally, or alternatively, I can do so on your behalf or simply on behalf of the study group itself.

4. I would appreciate your thoughts on this matter, and am prepared to meet with you to discuss it further at your convenience.

STAT

Daniel A. Childs, Jr.

cc: DDCI

<u>Outline for DCI Testimony--SSCI</u>
<u>Intelligence Community Reorganization</u>

- Brief historical perspective of how Intelligence Community has evolved.

    -- The Intelligence Community is a constantly shifting entity.

    --Review prior studies

    --Highlight last major reorganization that occurred during Carter Administration.

- Summarize how the Community is structured and operates today.

    --Brief description of current organizational/functional structure.

    --Examples of various forums in which Community issues are vetted, etc.

    --Examples of the types of activities/decisions in which the DCI is involved and how much time is devoted to Community issues.

- Highlight recently completed and ongoing efforts within the Community to posture itself to deal more effectively with the changing intelligence environment of the 1990's.

    --Provide examples such as the work of the ASD/C3I at DoD; DDP&C at CIA; NSA.

    --Summarize DCI study to examine Community structure/processes recently launched and scheduled for completion by the end of May.

Bottom line:

    --The Intelligence Community is a dynamic entity that has evolved over time in response to constantly changing policy concerns.

    --There are probably a number of steps that could be taken to enhance the Community's ability to fulfill its mission in the 1990's; but, it is not broken--or in need of wholesale overhaul.

    --We are examining alternatives for strengthening the Community and look forward to working closely with the Committee on this important issue.